

# Memorandum **CONFIDENTIAL**

TO : Chief, Plans and Policy Staff

DATE: 5 October 1962

FROM : Chief, Operations School

SUBJECT: Report to the President's Foreign Intelligence  
Advisory Board

REF : Your memorandum for OTR School and Staff Chiefs dated  
26 September 1962, subject as above

1. In paragraph two of referenced memorandum you requested by this date my comments and suggestions regarding subject report for the period 1 April through 30 September 1962.

2. After noting the copy of the OTR report rendered for the preceding six-month period, which you helpfully attached to reference, and limiting my comments to Operations School (as I understand that [REDACTED] is appropriately reporting separately) I would say that the most significant accomplishments and measures taken to improve quality of the Agency training effort during this period lie in the field of counterinsurgency.

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3. Subject to your consideration and revision, you might find some such statement as the following suitable for inclusion in the current report:

In response to the requirement established by paragraph 1.c. of National Security Action Memorandum No. 131 dated 13 March 1962, a course in Counterinsurgency Program Planning was instituted on 28 May 1962. This course ran for two weeks and included spaces for two officers each from the Departments of State and Defense, the Agency for International Development, and the United States Information Agency in order to achieve cross-training. It included thirteen middle grade and senior CIA officers preparing for command, staff, country-team, and headquarters positions involved in the planning and conduct of counterinsurgency programs. The experience gained in

JOB NO. BOX NO. FLD NO. DOC. NO. 4 NO CHANGE  
IN CLASS/ DECLASS/ CLASS CHANGED TO: TS S C RET. JUST. 22  
NEXT REV DATE 9 REV DATE 8/11/77 REVIEWER 029725 TYPE DOC. 02  
NO. PGS 2 CREATION DATE 1 ORG COMP 11 OPI 11 ORG CLASS S  
REV CLASS C REV COORD. AUTH: HR 70-3

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this initial course has been reviewed during the reporting period in order to improve the quality of the second running of the course, scheduled for 8 through 19 October for a comparable student body. Concurrent with the above, all instruction offered has been reviewed and revised to include appropriate emphasis on counterinsurgency.

4. The above is more typical of the Operations School but of course in its last part is not limited thereto. Even less limited is a statement that all Schools might make, and thus that you might wish to include, i.e.:

(a) The move to Headquarters Building, completed during the reporting period, has for the first time placed training functions and operating functions in the same building. One effect has been that the quality of the Agency training effort at headquarters has been improved by the ready access of guest lecturers and operational materials useful in training.

*Place this  
as a last  
para.*



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